



Forrest Campbell
Jr.
PARTNER

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Forrest Campbell represents health care providers, including physicians, hospitals, surgery centers, assisted living facilities, health care trade associations, and others, and helps them navigate the myriad federal and state laws that govern the health care industry. The 2019 *Chambers USA* guide quotes a client stating that, "Forrest is a skilled communicator and a creative and innovative strategist."

HEALTH CARE REFERRAL LAWS

Many arrangements between health care providers have the potential to trigger compliance issues involving the Stark and anti-kickback laws. Forrest has deep experience in providing advice on complying with these key laws and regulations, as well as in reviewing and drafting agreements to ensure they are compliant.

HIPAA

Forrest provides advice on all aspects of HIPAA, including guidance on the day-to-day questions that providers face and on responding to potential HIPAA breaches. He has successfully resolved numerous federal investigations of alleged HIPAA violations, including breaches.

CERTIFICATE OF NEED AND OTHER NORTH CAROLINA REGULATIONS

Forrest assists providers with all aspects of North Carolina Certificate of Need laws, including reviewing applications, obtaining exemptions and litigating appeals. He also assists clients with matters related to the North Carolina Medical Board, health care facility licensing, and the North Carolina Department of Insurance.

CONTRACTUAL ARRANGEMENTS & TRANSACTIONS

Forrest drafts and reviews a broad array of contractual arrangements for health care providers, including contractual joint ventures, service agreements, management agreements, call coverage agreements, hospital-based provider agreements, employment agreements, recruitment agreements, acquisition agreements, health information exchange agreements, bundled payment arrangements and others. He has deep expertise in helping clients find unique ways to structure these arrangements to accomplish the business objectives of all parties involved.

SERVICES

Regulatory & Administrative

Government Relations & Public Policy

Health Care

Privacy

CREDENTIALS

Honors & Recognitions

Recognized in *Chambers USA: America's Leading Lawyers for Business* for Health Care Law (2016-2021)

Selected by his peers for inclusion in *The Best Lawyers in America*® in Health Care Law (2013- 2022)

Recognized in *North Carolina Super Lawyers* (Thomson Reuters) in Health Care (2012-2019)

Selected as a "2013 Top Rated Lawyer in Health Care" by American Lawyer Media and Martindale-Hubbell

Education

Wake Forest University School of Law, J.D., 1990, *cum laude*; Notes and Comments Editor, *Wake Forest Law Review*, 1989-90

University of Michigan, M.M., 1978

North Carolina School of Arts, B.M., 1976

Admissions

North Carolina

U.S. District Court for the Western, Middle, and Eastern Districts of North Carolina

PROFESSIONAL & CIVIC

Member, Health Law Section, *North Carolina Bar Association*

Member, Board of Directors, *North Carolina Society of Health Care Attorneys* (2000-02)

Member, *American Health Law Association*

Member, Health Law Section, *American Bar Association*

Board Member, *Foothills Chamber Music*, Winston-Salem (2002-04)

Board Member, *Our Lady of Grace Catholic School* (2000-01)

Parish Council, *Our Lady of Grace Catholic Church* (2002-05)

Member, *Carolina Privacy Officials Network*

ABOUT ME

We all have multiple facets to our lives. Before becoming a lawyer, I was a classical musician—a clarinet player. I attended the N.C. School of the Arts for high school and college, and I attended the University of Michigan for a Masters in Music. At Michigan, I studied with David Shifrin, who for years led New York's Chamber Music Society of Lincoln Center. My only professional recording was for the Vox Record label, and the musicians making the recording included Joseph Robinson, solo oboe of the N.Y. Philharmonic. I am married to a musician, my daughter sings as an avocation, and my son studies cello at The Juilliard School. While I can unequivocally say I treasure being a lawyer, music remains a big part of my life.

PS: To balance things out, you should know that back in the late '70s, I and another guy helped a friend of ours build a 4,800 square foot solar house—literally, it was just the three of us. I was very good at sheet-rock!

NEWSROOM

News

72 Brooks Pierce Attorneys Recognized in *The Best Lawyers in America*® 2022 Guide
The Best Lawyers in America®, 08.19.2021

Brooks Pierce Practice Areas, Attorneys Receive Top Honors from Chambers USA
Chambers USA, 05.20.2021

73 Brooks Pierce Attorneys Recognized in The Best Lawyers in America® 2021 Guide
The Best Lawyers in America®, 08.20.2020

Brooks Pierce Practice Areas, Attorneys Receive Top Honors from Chambers USA
Chambers USA, 05.01.2020

55 Brooks Pierce Attorneys Recognized in The Best Lawyers in America® 2020 Guide
The Best Lawyers in America®, 08.15.2019

Publications

OSHA's New Emergency Temporary Standard to Protect Healthcare Workers
COVID-19 Response Resource Center: Timely Counsel for your Business, 06.14.2021

Office for Civil Rights Settles Five Investigations in HIPAA Right of Access Initiative: Don't Give Your
Patients Any Reason to Complain
09.16.2020

Physician Practices Be Alert: You Might Be Violating HIPAA If You Produce Medical Records In Response To
State Court Subpoenas
Digital Media and Data Privacy Law Blog, 04.20.2015

HIPAA Security Policies - "What do you mean, 'We forgot to adopt them?'"
10.31.2012

CMS Proposes Overpayment Refund Rule
03.21.2012